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31st August 2020

Dear Colleagues,

As I step down from my role as Chair of the Systemwide Senate today, I send this letter of appreciation to all UC faculty, and request Divisional Chairs and Senates distribute this letter to all senate faculty within their division.

This year has been a year like no other for the UC. I certainly cannot remember a year like it in my 29 years at the UC. [Council's wide ranging discussions and documents](#) stand in testament to my assessment.

Deep thanks on behalf of all the students, their households, and their parents for the shift to remote learning in March as California instituted its Shelter In Place Policy to tackle the global pandemic. Faculty switched to remote instruction in less than two weeks: what was achieved was truly incredible although I know it took a lot of sweat and tears (not blood, I hope...). We received ~5000 responses to Remote Instruction Survey and I learnt a lot about Qualtrics!. UCEP Chair, John Serences, led the project, and we now have a [joint Senate-UCOP report](#).¹

Other highlights:

UC Leadership Appointments

[President Drake](#) started on 15th August, and has hit the ground running. Council was thrilled by the selection, and are very appreciative of President Drake's willingness to serve the UC. Per [Regents Policy 7101](#) the Academic Council set up an Academic Advisory Committee (AAC) to advise the Regents on the search: [the final report of the AAC](#) was sent to the Regents Office in July, with a request for circulation to the full Board.

[Chancellor Muñoz](#) started at UC Merced on 1st July. We welcome him back to the Merced area as he starts his new life. Interim Chancellor Nathan Brostrom, having done a magnificent job during his year at UC Merced, now returns as CFO for the UC: he is greeted with open arms at this time of economic uncertainty for all. [Regents Policy 7102](#), on the appointment of Chancellors, was amended by the Board at the July 2020 meeting, despite a strong [letter from Academic Council](#) and a [letter from 20 previous Academic Council chairs](#) opposing the changes.

Legislative Issues

Legislative actions inevitably affect the UC, and this year was no exception. [The Supreme Court decision on Deferred Action for Childhood Arrivals](#) was roundly celebrated, an initiative created by President Napolitano before she joined the UC. There have also been two systemwide reviews of the [Presidential Policy on Native American Cultural Affiliation and Repatriation Act](#). The [proposed repeal of Proposition 209](#) was enthusiastically embraced by Council, and also endorsed by the Regents at a [June 2020 special meeting](#).

¹ https://senate.universityofcalifornia.edu/_files/reports/kkb-division-chairs-instructor-survey-results.pdf

Covid-19

Senate acted promptly in response to the need for a number of necessary amendments for [admissions](#), [grading](#) and [visa](#) requirements from March onwards, as well as offering [guidance for faculty merit and promotion reviews](#) and [graduate student funding](#).

Standardized Testing

In May 2020, the Regents considered the [Report of the Standardized Testing Task Force](#), and the accompanying [Recommendations from the Systemwide Assembly](#). Following a robust discussion, the Board accepted [President Napolitano's Recommendations](#) which diverged from those of the Assembly.

Policing, Anti-racism, Diversity, Equity and Inclusion

[Policing](#), [anti-racism](#), [anti-xenophobia](#), and [diversity, equity and inclusion](#) emerged as related themes throughout the year, including in light of the strike by [graduate students at UCSC](#). In the wake of the murder of George Floyd at end May, Council successfully advocated for a few minutes of University-wide [silence and reflection](#) simultaneous with his Minneapolis memorial.

Climate Change

The [August 2019 Senate Memorial on Fossil Fuel Divestment](#), [was effective in its goals](#), and Council suggested that such [investments also be removed from the UC Retirement System](#) (UCRS). In November 2019 Council passed [three climate change](#) principles regarding the climate crisis. To that end, an Interim Working Group was convened, which developed a charge for a Climate Crisis Task Force (CCTF: item A, attached). As per procedure, nominations were requested and offered by UCoC for populating the CCTF. Given the unfolding of events, it became impossible to create a viable CCTF during my time as Chair.

Future of financial uncertainty

The [financial uncertainty for the UC](#) is severe. In order to address expected loss of revenue (item B: attached) and the costs that campuses anticipate in 2020-21, the University borrowed \$2.8 billion at a very low cost of 2.15%. \$1.5 billion of this has been allocated to campuses for working capital. The remaining \$1.3 billion will be used for capital projects at all ten campuses and to refund existing debt for cash flow savings.

In July Council wrote to President Napolitano in appreciation of the Regents' position on ACA-5:

...[Our] constitution of shared governance has brought an exceptional level of thought and wisdom to judgments... The coming months and years will be trying, perhaps more so than any other time in the history of the University. [The UC has] a century of shared governance to call on to steer us through the uncharted waters, and the Academic Senate looks forward to working with the Board of Regents and the Office of the President to steer us ultimately to safe harbor.

It has been an honor and a pleasure to serve the Senate and the UC in the past two years.

I welcome incoming chair, Mary Gauvain, and incoming vice chair, Robert Horwitz, and wish them the very best as they continue the proud tradition of UC's shared governance.

Best,

Kumar Kumar Bhavani

*Fiat Lux
Hágase la Luz
Let There be Light*

Links with 31st August Letter from Senate Chair Bhavnani

Intoduction

<https://senate.universityofcalifornia.edu/reports-recommendations/index.html>

https://senate.universityofcalifornia.edu/_files/reports/kkb-division-chairs-instructor-survey-results.pdf

Leadership Appiintments

<https://www.universityofcalifornia.edu/press-room/michael-v-drake-become-21st-president-university-california>

<https://regents.universityofcalifornia.edu/governance/policies/7101.html>

https://senate.universityofcalifornia.edu/_files/reports/kkb-regents-president-search.pdf

<https://news.ucmerced.edu/news/2020/uc-alum-juan-sánchez-muñoz-named-uc-merced's-fourth-chancellor>

<https://regents.universityofcalifornia.edu/governance/policies/7102.html>

https://senate.universityofcalifornia.edu/_files/reports/kkb-jn-chancellor-search-regents-report.pdf

<https://www.documentcloud.org/documents/7009266-UCRegents-Policy-7102-Letter-Final-1.html>

Legislative Issues

https://senate.universityofcalifornia.edu/_files/reports/kkb-jn-daca.pdf

https://senate.universityofcalifornia.edu/_files/reports/kkb-sc-policy-on-native-am-cultural-affiliation-repatriation-v3.pdf

https://senate.universityofcalifornia.edu/_files/reports/kkb-jn-aca-5-shared-governance.pdf

<https://regents.universityofcalifornia.edu/aar/junb.pdf>

Covid-19

https://senate.universityofcalifornia.edu/_files/reports/kkb-jn-temporary-modification-admission-requirements-covid-19.pdf

https://senate.universityofcalifornia.edu/_files/reports/kkb-senate-divisions-flexibility-grading-options-2020.pdf

https://senate.universityofcalifornia.edu/_files/reports/kkb-jn-immigration-restrictions.pdf

https://senate.universityofcalifornia.edu/_files/reports/kkb-senate-divisions-ucap-guidelines-reviewing-agencies-covid-19.pdf

https://senate.universityofcalifornia.edu/_files/reports/kkb-mb-graduate-student-funding.pdf

Standardized testing

https://senate.universityofcalifornia.edu/_files/underreview/sttf-report.pdf

https://senate.universityofcalifornia.edu/_files/reports/kkb-jn-standardized-testing.pdf

<https://regents.universityofcalifornia.edu/regmeet/may20/b4.pdf>

Policing, Anti-racism, Diversity, Equity and Inclusion

https://senate.universityofcalifornia.edu/_files/reports/kkb-jn-recommendations-uc-policing.pdf

https://senate.universityofcalifornia.edu/_files/reports/kkb-md-pac-12-players-unity-demands.pdf

https://senate.universityofcalifornia.edu/_files/reports/kkb-jn-ice-july-6-visa-policy.pdf

https://senate.universityofcalifornia.edu/_files/reports/efdtf-report-july-2020.pdf

https://senate.universityofcalifornia.edu/_files/reports/kkb-jn-council-statements-ucsc-graduate-student-strike-and-police-presence.pdf

https://senate.universityofcalifornia.edu/_files/committees/council/june-4-2020-moment.pdf

Climate Change

https://senate.universityofcalifornia.edu/_files/reports/rm-jn-fossil-fuel-memorial-statement.pdf

<https://www.latimes.com/opinion/story/2019-09-16/divestment-fossil-fuel-university-of-california-climate-change>

<https://www.universityofcalifornia.edu/press-room/uc-s-investment-portfolios-fossil-free-clean-energy-investments-top-1-billion>

https://senate.universityofcalifornia.edu/_files/reports/kkb-jb-fossil-fuels-ucrs.pdf

https://senate.universityofcalifornia.edu/_files/reports/kkb-jn-climate-change-principles.pdf

Future of financial uncertainty

<https://regents.universityofcalifornia.edu/regmeet/july20/b3.pdf>



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11th May 2020

Professor Ling, Chair,
University Committee on Committees

Dear Pam,

Nominations for a UC Systemwide Senate Task Force on the Climate Crisis

I write to UCoC to request nominations for members for a UC Senate Task Force on the Climate Crisis.

Following my [December 2019 letter](#) to President Napolitano regarding Academic Council's adoption of three Climate Change principles, and [her response](#), an Interim Working Group was set up to see how Senate could best move forward with the three principles adopted by Academic Council. The principles are:

- i. To support UC to move beyond carbon neutrality to decarbonization (i.e. emissions reduction).
- ii. To co-ordinate campus initiatives and faculty engagement in developing new approaches to the climate crisis; such as the formation of a Systemwide workgroup.
- iii. To foster the mobilization of multi-, cross-, and trans-disciplinary teams to communicate and explain the urgency of decarbonization

The IWG recommends that a Senate Climate Crisis Task Force (CCTF) be created to solicit, develop, and encourage implementation of policies and practices for all 10 campuses within the UC system¹.

The first task for the CCTF will be to examine how best to encourage/urge Divisional Chairs of the UC Senate to create their own Working Groups on the Climate Crisis at each campus.

Simultaneously, the CCTF will also develop strategies to urge the campuses and the UC to:

1. Reduce emissions by 45% by 2030, from 2010 levels (as recommended in the 2018 IPCC Report²) by implementing decarbonization activities at each of the 10 campuses, with co-ordination by UCOP.
2. Ensure mechanisms of transparency around investments at the UC, particularly with regard to fossil fuel investments.
3. Foster more teaching across the 10 campuses on all aspects of planetary climate crises and climate justice, and also support every campus to develop a climate-crisis-related General Education requirement.

¹ e.g. UCSD Task Force on Climate Crisis Report: <http://senate.ucsd.edu/media/414872/climate-crisis-task-force-report-02-03-20-final.pdf>

² https://report.ipcc.ch/sr15/pdf/sr15_spm_final.pdf

4. Buttress existing research and associated technical solutions in climate science with other research, including at the National Laboratories, aimed at offering solutions that integrate technological developments with social, political, economic, and psychological approaches.
5. Realize the Service Mission of the UC by, for example, conducting climate crisis outreach to K-12 schools and local city councils, fostering the development of resilience, and working with climate refugees.

The CCTF will also:

- Consider ways to explicitly address state and national perceptions about the climate crisis.
- Identify appropriate mechanisms for the UC system to interact and collaborate with external stakeholders on solutions to the climate crisis, at global, national, state and local levels.
- Seek input from organisations that include ANR and UCDC, amongst others.

Membership of the CCTF will comprise at least 12 members, one from each campus, plus a Chair and Vice Chair. CCTF members will be nominated by UCoC³ to the Chair of the Academic Council who shall ensure diversity of membership with respect to

- a) potential members' relationships with respect race/ethnicity, gender, and age;
- b) the representation of diverse fields, including social science, humanities, medicine, the physical and life sciences, and engineering; and
- c) proven commitment to climate crisis work.

I also ask that UCoC offer nominations for the Chair and Vice Chair of the Task Force.

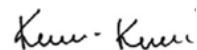
It is expected that the CCTF will produce an Interim Report 12 months after its first meeting. This will include information on the progress made towards developing Senate Climate Crisis working groups on those campuses which do not have one, as well as the progress made towards decarbonization by each campus. If the CCTF has been able to establish sub-groups to look at other aspects of the Charge, e.g. development of courses, that could also be included in this Interim Report.

The UC Systemwide Senate aims to harness the expertise of UC faculty so that we may all work to seek solutions to the central challenge of our time: to protect our planet. UC faculty are, and will continue to be, key contributors to this critical endeavor. This Senate Task Force will demonstrate how a large institution such as the UC can develop and implement significant local solutions to mitigate the climate crisis.

Please do not hesitate to be in touch if you have questions.

I want to take this opportunity to say that I very much appreciate the critical work that UCoC does to ensure that Senate works with as wide a group of faculty in the UC.

Warmest wishes,



Kum-Kum Bhavnani
Chair, Academic Council

³ I include nominations from the CC Interim Working Group with this letter

UNIVERSITY OF CALIFORNIA
IMPACT OF COVID-19 AND COST TRACKING

Note: all numbers in \$ thousands

Date of Report: **August 14, 2020** Includes cumulative lost revenue and cost impacts from **March through July 31, 2020**
 Campus / Medical Center: **Consolidated**

(in \$ '000's)

Location	Berkeley	Davis	Irvine	Los Angeles	Merced	Riverside	San Diego	San Francisco	Santa Barbara	Santa Cruz	UCOP	ANR	Total
General Campus													
1 Lost revenue - canceled housing/dining, programs, lost enrollments	\$ 69,442	\$ 50,938	\$ 52,949	\$ 157,972	\$ 11,605	\$ 25,107	\$ 79,099	\$ 21,603	\$ 88,126	\$ 53,570	\$ 1,908	\$ 790	\$ 613,110
2 Emergency Medical Services, incl PPE, testing, supplies	3,114	122	39	1,882	39	147	6,021	1,336	700	471	-	-	13,872
3 Facilities and Cleaning Costs	1,083	1,389	1,908	1,213	704	4,169	2,850	1,369	470	659	-	54	15,867
4 Additional online/remote courses, remote work for staff	2,719	1,771	3,390	32,432	504	1,739	2,730	1,578	2,643	-	614	243	50,362
Subtotal General Campus and OP/ANR	\$ 76,359	\$ 54,219	\$ 58,286	\$ 193,500	\$ 12,851	\$ 31,163	\$ 90,700	\$ 25,886	\$ 91,940	\$ 54,700	\$ 2,522	\$ 1,087	\$ 693,211
School of Medicine, Clinical Operations													
1 Lost revenue (for other svcs) due to COVID-19 Treatments	\$ 12,735	\$ 1,456	\$ 18,912	\$ 117,969		\$ 823	\$ 2,886	\$ 11,660					\$ 166,441
2 Emergency Medical Services, incl PPE, testing, supplies	389	4	1	7,570		127	3	15					8,108
3 Facilities and Cleaning Costs	24	3	8	422		85	-	24					567
4 Add'l remote costs - coordination, telemedicine, consulting	82	7	30	17,803		410	25	20					18,378
Subtotal SOM, Clinical Operations	\$ 13,230	\$ 1,470	\$ 18,951	\$ 143,764	\$ -	\$ 1,445	\$ 2,914	\$ 11,719	\$ -	\$ -	\$ -	\$ -	\$ 193,494
Total Campus and OP/ANR	\$ 89,589	\$ 55,690	\$ 77,237	\$ 337,263	\$ 12,851	\$ 32,608	\$ 93,614	\$ 37,605	\$ 91,940	\$ 54,700	\$ 2,522	\$ 1,087	\$ 886,705
Medical Centers													
		Davis MC	Irvine MC	LA MC			SD MC	SF MC					
1 Lost revenue (for other svcs) due to COVID-19 Treatments		\$ 48,096	\$ 80,637	\$ 183,495			\$ 169,129	\$ 345,259					\$ 826,616
2 Emergency Medical Services, incl PPE, testing, supplies		26,504	9,544	43,683			29,344	54,450					163,523
3 Facilities and Cleaning Costs		4,697	371	8,152			-	2,520					15,739
4 Add'l remote costs - coordination, telemedicine, consulting		2,209	500	3,683			510	3,339					10,241
Total Medical Centers	\$ -	\$ 81,505	\$ 91,051	\$ 239,013	\$ -	\$ -	\$ 198,983	\$ 405,567	\$ -	\$ -	\$ -	\$ -	\$ 1,016,119
Total University of California	\$ 89,589	\$ 137,195	\$ 168,288	\$ 576,276	\$ 12,851	\$ 32,608	\$ 292,597	\$ 443,172	\$ 91,940	\$ 54,700	\$ 2,522	\$ 1,087	\$ 1,902,824

Total UC Health - Including Med Centers, SOM, Clinical Ops	\$ 13,230	\$ 82,976	\$ 110,002	\$ 382,776	\$ -	\$ 1,445	\$ 201,897	\$ 417,286	\$ -	\$ -	\$ -	\$ -	\$ 1,209,613
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Summary by Location

(in \$ '000's)

Location	Berkeley	Davis	Irvine	Los Angeles	Merced	Riverside	San Diego	San Francisco	Santa Barbara	Santa Cruz	UCOP	ANR	Total
1 Lost revenue - canceled housing/dining, programs, lost enrollments	\$ 82,177	\$ 100,490	\$ 152,498	\$ 459,436	\$ 11,605	\$ 25,931	\$ 251,114	\$ 378,522	\$ 88,126	\$ 53,570	\$ 1,908	\$ 790	\$ 1,606,167
2 Emergency Medical Services, incl PPE, testing, supplies	3,503	26,629	9,583	53,135	39	274	35,368	55,801	700	471	-	-	185,503
3 Facilities and Cleaning Costs	1,108	6,089	2,287	9,786	704	4,253	2,850	3,913	470	659	-	54	32,173
4 Add'l online/remote courses, coordination, telemedicine, consultin	2,802	3,987	3,920	53,918	504	2,149	3,265	4,937	2,643	-	614	243	78,981
Total University of California	\$ 89,589	\$ 137,195	\$ 168,288	\$ 576,276	\$ 12,851	\$ 32,608	\$ 292,597	\$ 443,172	\$ 91,940	\$ 54,700	\$ 2,522	\$ 1,087	\$ 1,902,824

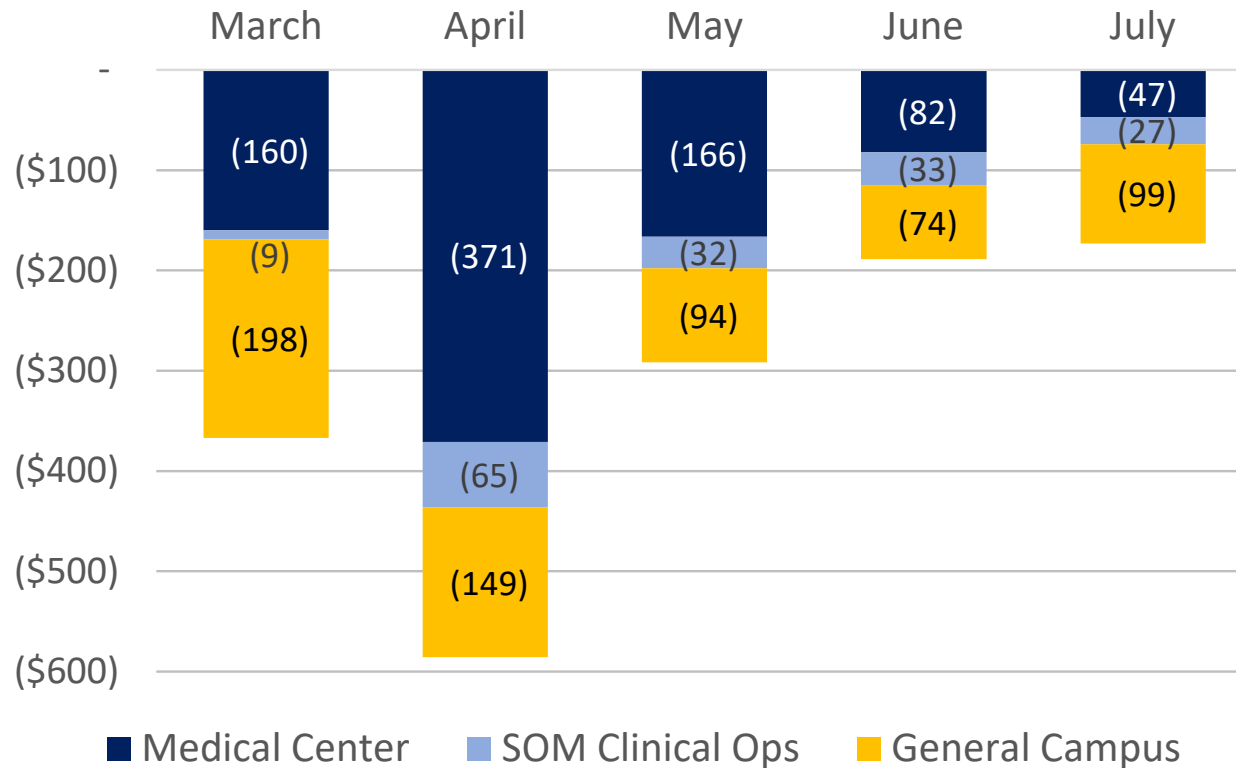
UNIVERSITY OF CALIFORNIA OFFICE OF THE PRESIDENT

Lost Revenue due to COVID by Month (March through July 2020)

(note: in \$ millions)

(in \$ millions)

Lost Revenue by Month



Note(s):

1. From August '20 COVID-19 Cost Impact report, which was submitted to the State of California Department of Finance on August 14, 2020.
2. Includes estimates of lost revenue only (excludes additional costs associated with student/patient treatment, facilities deep cleaning, and remote/online costs associated with the shelter-in-place order).

UNIVERSITY OF CALIFORNIA

Summary of 2020 CARES Act Federal Funds Awarded

As of August 10, 2020

2020 CARES Act Received by Campus (in \$ thousands)

Campus	Higher Education	Higher Ed HBC-MSI	Healthcare Provider	Healthcare Provider	Safety Net & High-Impact	Other-TBD (Poison Ctrl)	Other-TBD (Newton)	Total	CMS Advance Payments
			<i>Initial Amount</i>	<i>2nd Tranche</i>		<i>UCSF Only</i>	<i>UCLA & UCSD</i>		
Berkeley	\$ 30,441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,441	\$ -
Davis	33,872	136.8	50,623	50,000				134,631	212,900
Irvine	36,732	2,837.7	27,800	-				67,369	119,300
Los Angeles	35,907		72,800	43,800			50	152,557	276,500
Merced	13,038	966.9	-	-				14,005	-
Riverside	29,735		-	-				29,735	-
San Diego	34,890		44,000	50,000			100	128,990	183,090
San Francisco	868		94,500	50,000	572			145,940	143,000
Santa Barbara	25,204	1,948.9	-	-				27,153	-
Santa Cruz UCOP/ANR	19,327	1,497.2	-	-				20,824	-
Total UC	\$ 260,013	\$ 7,388	\$ 289,723	\$ 193,800	\$ -	\$ 572	\$ 150	\$ 751,644	\$ 934,790
	[1]								[2]

Note(s):

[1] First tranche of \$130 million was disbursed directly to students as financial support aid.

[2] Centers for Medicare & Medicaid Services (CMS) provided funding through Accelerated Payment Program to enhance cash flow (liquidity) for medical centers during Medical centers can request up to 100% of the Medicare payment amount for up to a six month period (Critical access hospitals can request up to 125%).

[3] Includes 2nd tranche of \$130 million only for higher education institutional portion and HBC-MSI funding.

Proposed Working Capital Allocations

- The table below provides the allocations by campus and maturity for the working capital financing in the recent GRB transaction.
- The all-in cost of capital for the working capital financing was 1.43%.

General Revenue Bond 2020 Series BG						
Taxable Financing Allocations (\$ in 000s)						
Campus	Total Proceeds	Total Par Amount	5-Year Maturity (0.883%)	7-Year Maturity (1.316%)	10-Year Maturity (1.614%)	
Berkeley	\$ 71,816	\$ 72,000	\$ 19,200	\$ 24,000	\$ 28,800	
Davis	149,616	150,000	40,000	50,000	60,000	
Irvine	124,680	125,000	33,333	41,667	50,000	
Merced	99,744	100,000	26,667	33,333	40,000	
Los Angeles	426,905	428,000	114,133	142,667	171,200	
Riverside	99,744	100,000	26,667	33,333	40,000	
San Diego	204,475	205,000	54,667	68,333	82,000	
San Francisco	179,539	180,000	48,000	60,000	72,000	
Santa Barbara	99,744	100,000	26,667	33,333	40,000	
Santa Cruz	39,898	40,000	10,667	13,333	16,000	
Total	\$ 1,496,162	\$ 1,500,000	\$ 400,000	\$ 500,000	\$ 600,000	