To the Faculty Legislature, Santa Barbara Division:

According to Academic Senate Divisional Bylaws and Regulations, Appendix II, D1.93, the Executive Committee of the Bren School of Environmental Science & Management is a committee of the Academic Senate authorized as an organization through which the Faculty of the School can coordinate the academic affairs of the School. The Committee reports to, and is responsible to, the Academic Senate and its officers. The Executive Committee is distinguished from Administrative committees that are created by the Administration and are responsible to, and report to, Administrative Officers.

The Faculty Executive Committee (FEC) for the Bren School of Environmental Science & Management met seven times during the academic year. The following is a list of the major issues addressed by the FEC:

1. **DEVELOPMENT**  
The FEC discussed the Bren School development plan with Dean Steven Gaines, Assistant Dean Jennifer Deacon, and the faculty. Development goals and tactics included in the 2011-12 Bren School strategic planning process are consistent with the Bren School development plan.

2. **STRATEGIC PLANNING**  
The FEC was the lead faculty group in the strategic planning process initiated by the Dean in Spring 2012 and completed during the 2011-12 academic year. Existing Bren School faculty committees and newly established workgroups will be responsible for implementation of specific goals and tactics. The FEC will oversee the full implementation process and ensure coordination among committees and workgroups.

3. **FTE PLAN**  
The FEC revised and updated the FTE plan in consultation with the Dean. The full Bren School faculty voted on the FTE priorities for future recruitments depending on the outcome of the current searches.

4. **SPACE**  
The FEC endorsed the re-activation of the Bren School Building & Space Committee to address academic and research space issues, including accommodation of the largest master’s class in Bren School history and the additional space needs for group projects, the capstone event of the master’s program.

5. **Ph.D. FUNDING**  
The FEC initiated a faculty discussion of how to increase recruitment and continuing funding for Ph.D. students, with the goal of central funding for the first two years while protecting recruitment funding for master of environmental science and management students. Following discussion and establishment of principles by the faculty, the matter was referred to the Recruitment, Admissions and Support committee.
6. **BUDGET REVIEW**
The FEC conducted a thorough review of the Bren School's budget. The goal is a transparent budget with five-year projections that will be useful for planning purposes and ensure the integrity of the Bren School’s operations and academic program.

7. **INSTRUCTIONAL TECHNOLOGY INITIATIVE**
Following consultation with Bren School students, the FEC decided not to propose a course materials fee to support instructional technology. The proposal will be re-written to incorporate suggestions from students and faculty and re-introduced in 2012-13.

8. **EXECUTIVE EDUCATION/SUSTAINABILITY PROGRAM**
The Bren School’s Ad Hoc Committee on Executive Education proposed a short summer program for sustainability managers through UCSB Extension. Implementation of this program will be delayed until Summer 2013 due to the need for refinement of the curriculum, promotional activities, and assessment of needs in the private sector.

9. **STRATEGIC ENVIRONMENTAL COMMUNICATION AND MEDIA FOCUS**
The FEC endorsed the academic components of the proposed strategic environmental communication and media focus for the master of environmental science and management program. A funding plan for the focus is pending.

10. **ENDORSEMENT OF COE’S MASTER’S DEGREE IN TECHNOLOGY MANAGEMENT AND ESTABLISHMENT OF AN ACADEMIC UNIT IN TECHNOLOGY MANAGEMENT**
The Bren School FEC provided suggestions and observations within the context of its endorsement of the creation of the Technology Management Program (TMP) academic unit and establishment of the TMP degree program in the College of Engineering.

11. **PROPOSED ACADEMIC PERSONNEL MANUAL REVISIONS**
The Bren School FEC reviewed proposed revisions to the Academic Personnel Manual (APM) and made one specific recommendation: that APM – 016 not be changed and retain its original wording.

12. **FEC MEMBERS + ELECTION OF NEW MEMBERS FOR 2012-13**
The FEC conducted a secret ballot of the faculty to elect two new members for next year.

Members of the Faculty Executive Committee

Chris Costello  
**James Frew, Chair**  
Patricia Holden  
John Melack  
Steven Gaines (ex officio)